



Tech for Film and TV

Market Research 2025

Now, for tomorrow



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Intro

- **Feed Summary**
- **Scope and definition**
- **Size and growth**
- **Geography**
- **Key drivers**
- **Key trends**

General Overview

Reshaping the M&E Industry

What is included

Includes online platforms, software, tech-enabled services, and innovative hardware that have changed/improved traditional production, distribution, broadcast, and consumption of film & TV content. Also includes solutions that enable end users to consume Film & TV content like movie databases, ticketing, and recommendations.

What is not included

Firms that cater to online video tools and apps, on-demand platforms, video aggregators, offline media service companies, any B2C media storage organizations, and traditional film and TV equipment suppliers. It also excludes any form of outdoor entertainment providers. Furthermore, it excludes any generic technology.

OVERVIEW



General Overview

Reshaping the M&E Industry

Tech for Film and TV refers to the collection of advanced technologies and digital innovations that are reshaping:

- Production
- Post-production
- Distribution
- Consumption of audiovisual content

From **artificial intelligence (AI)** - driven editing tools to **real-time virtual production** environments, these technologies are not merely augmenting legacy systems - they are transforming. **The creative and operational core of the entertainment sector.**

Tech for Film and TV intersects with every node of the M&E value chain. On the **content creation** side, virtual production environments:

- Reduce reliance on physical locations
- Enable real-time visualization
- Reduce budget allocations

TOP COMPANIES



Avid Technology

Founded in 1987



Voices

Founded in 2003



The Orchard

Founded in 1997

Market Growth

Virtual Production Market Set to Triple by 2030

The virtual production market is experiencing rapid global growth, driven by real-time technologies and increased demand in film, TV, and emerging sectors.

 The global virtual production market was valued **at USD 2.11 billion in 2023 and is projected to reach USD 6.79 billion by 2030**, growing at a compound annual growth rate of **18.6% between 2024 and 2030**. This growth is driven by increased adoption of real-time visual effects, LED wall technology, and motion capture systems across film, television, and commercial content creation.

 In terms of components, software accounted **for 41.8% of global revenue in 2023**, driven by growing use of CGI and VFX tools. Hardware is also expected to grow significantly.

Virtual production enables filmmakers to interactively visualize and explore digital scenes, such as realistic virtual characters, three-dimensional graphics, and a real-time virtual interactive background environment within the studio.

MARKET FORECAST

	Reports	CAGR	Market Value	Forecast (2030)
	Grand View Research	18,6%	2.11 billion USD (2023)	6,79 billion USD

Market Growth

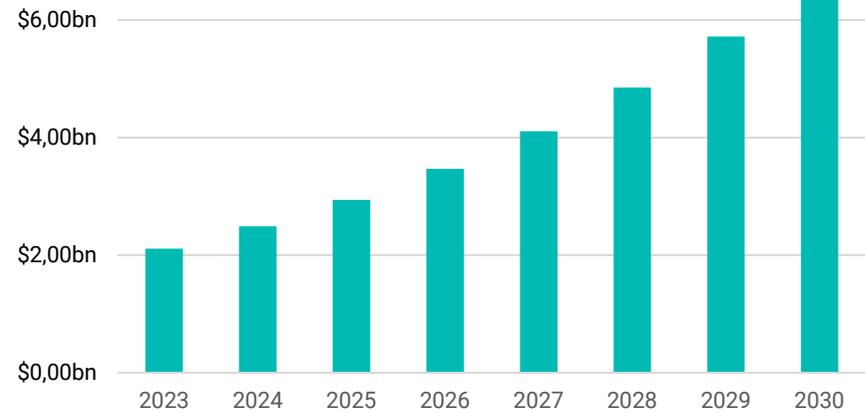
Virtual Production Market Set to Triple by 2030

By production type.

Post-production held a dominant 50.7% market share in 2023 as it is essential for video editing, VFX integration, and remote collaboration.

The production phase is gaining importance due to real-time graphics and motion-captured 3D environments. Pre-production remains a smaller but stable segment focused on planning and asset creation.

VIRTUAL PRODUCTION MARKET FORECAST



Regional Analysis

Global Entertainment

GLOBAL ENTERTAINMENT REGIONAL MARKET FORECAST

CONTINENT	GROWTH (CAGR)	MARKET VALUE (2022)	MARKET VALUE (2029)
Europe	10,00%	4,62 billion USD	10,23 billion USD
North America	8,58%	9,11 billion USD	19,55 billion USD
Asia	8,06%	15,16 billion USD	28,89 billion USD
South America	7,42%	779 million USD	1,49 billion USD
Australia & Oceania	8,44%	741,89 million USD	1,39 billion USD

Regional Analysis

Global Entertainment

VIRTUAL PRODUCTION REGIONAL MARKET FORECAST

Europe

- The virtual production market in Europe is expected to witness significant growth from 2024 to 2030 due to the advancement of visual effects technologies.
- The prevalence of VFX-based television and film categories and recent innovations in virtual production are expected to spur market expansion in the area.

North America

- The U.S. virtual production market is expected to grow at a CAGR of 15.9% from 2024 to 2030 owing to the prominent technological innovation in the U.S.

Asia

- The virtual production market in Asia Pacific is anticipated to register the highest CAGR from 2024 to 2030.
- The growth is attributable to one of the highest implementing rates of virtual production technology in film studios in Australia, China, Japan, South Korea, and India.

Spanish Market Technology in the Audiovisual Industry in Spain

Sector Growth

Spain's audiovisual industry is undergoing strong expansion. In 2023:

- over **3,300 companies** operated in film and television
- sector employment grew **8.1% (2021-2022)**, reaching **more than 77,000 workers**.

Shift in consumption habits

Linear TV consumption hit a record low (181 minutes/day), especially among people under 45.

- In contrast, **77.6% of Spaniards** subscribe to at least one paid streaming platform, with Amazon Prime Video and Netflix leading the market.

This highlights a **massive shift toward on-demand digital content**, with hybrid consumption models on the rise.

Spanish Market Technology in the Audiovisual Industry in Spain

The Spanish government launched the **Spain, Audiovisual Hub of Europe Plan**, allocating **€1.603 billion until 2025**. The goal is to **increase national audiovisual production by 30%**, attract international filming, and digitalize production processes.

On June 11, 2024, Spain’s Council of Ministers approved a **new draft Cinema and Audiovisual Law** to:

- Support independent creators
- Boost international competitiveness
- Ensure sector participation in policy
- Modernize and stabilize the regulatory framework

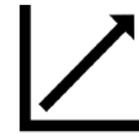
Additionally, our government says “our Film Protection Fund has already exceeded 100 million euros and, therefore, we are giving a definitive boost to continue placing Spain among the European and global film powers”.



3,300
companies



77K
workers

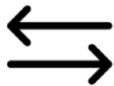


8,1%

Key drivers

Key Drivers of Tech Transformation in Film & TV

STRATEGIC TRANSFORMATION OF TECH FOR FILM & TV



CONSUMER SHIFT TO ON-DEMAND CONTENT

- Audiences globally are moving from linear TV to digital and mobile-first platforms.
- This behavioral shift forces traditional broadcasters and studios to adopt tech-heavy strategies.
- Drives investment in platform development, AI-powered personalization and new content formats.

CONTENT GLOBALIZATION AND LOCALIZATION

- Audiences demand localized content (language, culture) even in global hits.
- Necessitates use of AI for translation, dubbing, and cultural adaptation.
- Grows the market for real-time dubbing platforms and multilingual asset management tools.

COST OPTIMIZATION AND WORKFLOW EFFICIENCY

- Studios and production houses face pressure to cut production and post-production costs.
- Drives the adoption of virtual production, cloud editing, and AI-assisted post.
- Encourages outsourcing, automation, and tech stack integration across the production pipeline.

DIGITAL INFRASTRUCTURE EXPANSION

- Widespread availability of high-speed internet (fiber, 5G), cloud storage, and edge computing.
- Enables high-quality content streaming, real-time collaboration, cloud post-production, and remote workflows.
- Fuels the scalability of OTT, virtual production, and global distribution models.

GOVERNMENT INCENTIVES AND REGULATORY FRAMEWORKS

- Nations like Spain, Canada and the UK offer tax breaks, grants, and infrastructure support for audiovisual tech.
- Attracts foreign productions and accelerates tech innovation domestically.
- Stimulates investment in regional VFX hubs, virtual production studios and post facilities.

Key drivers

Strategic Tech Innovations in the Film & TV Industry



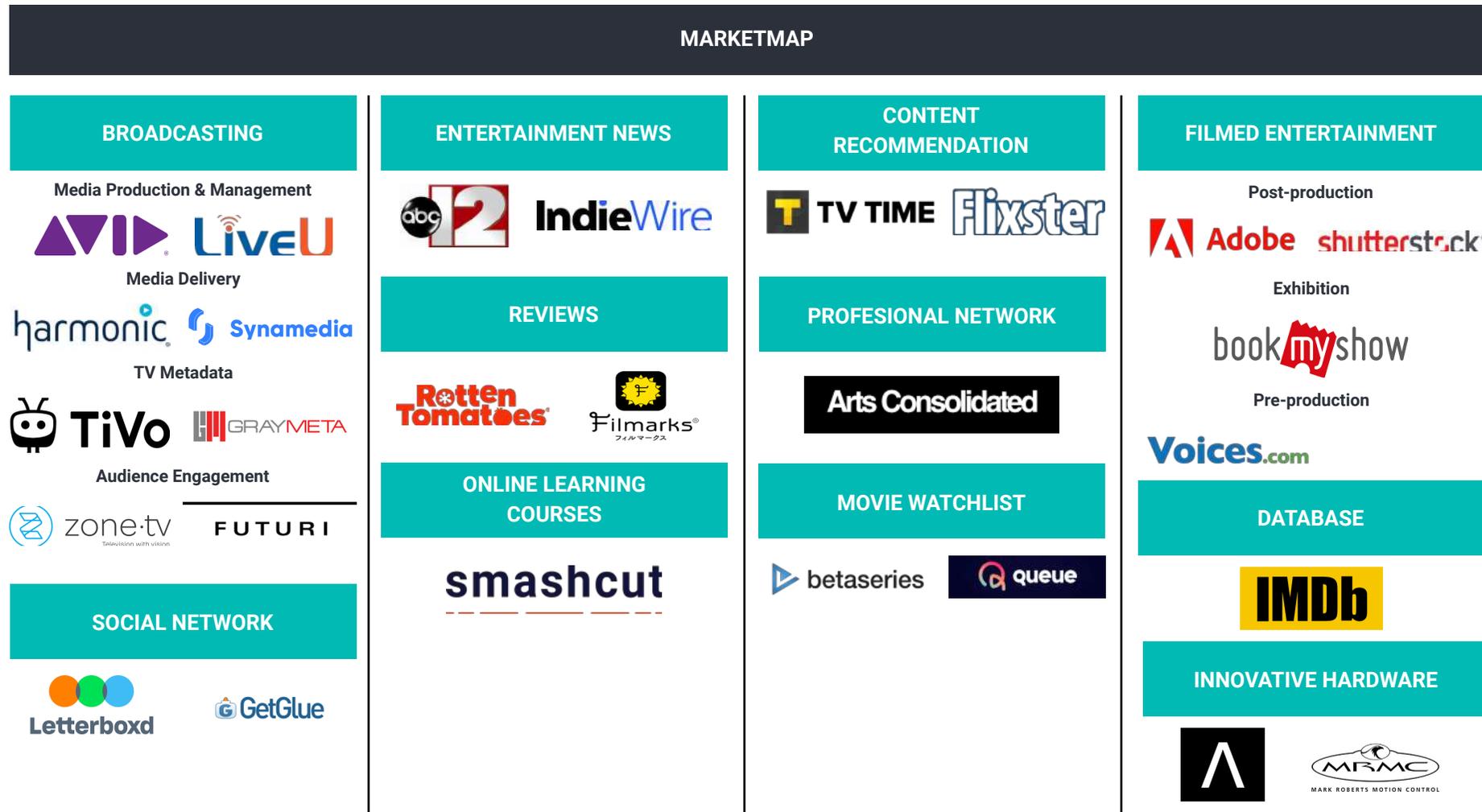
GENERATIVE AI IN FILMMAKING	VIRTUAL PRODUCTION TECHNIQUES	AI-DRIVEN CONTENT PERSONALIZATION	SUSTAINABLE PRODUCTION PRACTICES	IMMERSIVE MEDIA EXPERIENCES
<p>Generative AI tools are increasingly used for scriptwriting, visual effects, and dubbing, enhancing creative processes and production efficiency.</p> <p>Example: Netflix utilizes AI for visual effects preparation and de-aging techniques, making high-quality effects more accessible to smaller productions.</p>	<p>The adoption of virtual production methods, such as LED volume stages and real-time rendering, is transforming traditional filmmaking processes.</p> <p>Films like The Mandalorian have pioneered the use of virtual production, allowing for immersive environments created in real-time.</p>	<p>Artificial intelligence is employed to analyze viewer preferences, enabling personalized content recommendations and targeted advertising.</p>	<p>There's a growing emphasis on eco-friendly production methods, including virtual sets and remote collaboration, to reduce the environmental impact of filmmaking.</p>	<p>The integration of augmented reality (AR), virtual reality (VR), and mixed reality (MR) is creating new forms of storytelling and audience engagement.</p>

Segmentation

- Marketmap
- Subsegment
- Segmentation type
- Taxonomy

Types of segmentation

Segmentation type



Segmentation

Subsegmentation type

By type

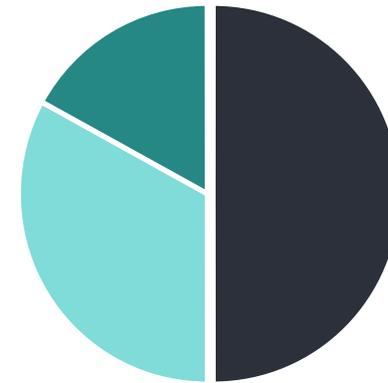
- Pre-production
- Production
- Post-production

By component

- Hardware
- Software
- Services

By type of end-user

- Movies
- TV Series
- Commercial Ads
- Online Videos
- Others



■ Post-production ■ Production ■ Pre-production

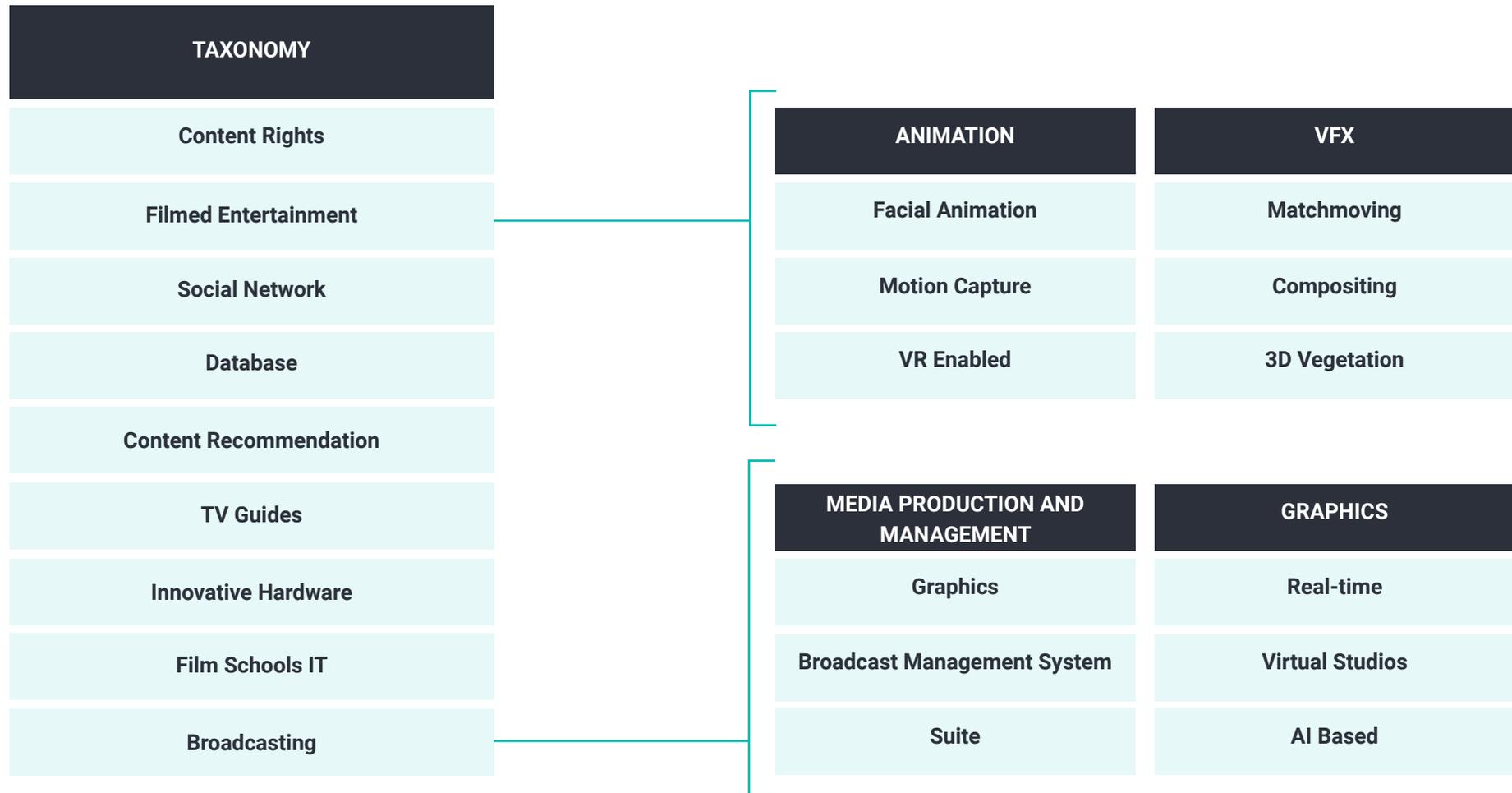
Segmentation

Subsegmentation type

<p>VIRTUAL PRODUCTION</p>	<p>Technology enabling real-time filmmaking using LED stages, motion capture, and game engines.</p>		
<p>POST-PRODUCTION TECH</p>	<p>Tools and software for editing, color grading, sound design, and VFX.</p>		
<p>STREAMING & OTT PLATFORMS</p>	<p>Platforms that deliver video content over the internet without traditional cable/satellite.</p>		
<p>IMMERSIVE MEDIA (XR)</p>	<p>Extended reality formats (AR, VR, MR) used in storytelling and branded content.</p>		
<p>CONTENT LOCALIZATION & AI DUBBING</p>	<p>AI-powered tools to automate dubbing, subtitles, and voice translation.</p>		
<p>CONTENT ANALYTICS & PERSONALIZATION</p>	<p>AI/ML systems that track viewer behavior to personalize content delivery and ad targeting.</p>		
<p>RIGHTS MANAGEMENT & BLOCKCHAIN</p>	<p>Decentralized systems for content ownership, licensing, and royalty tracking.</p>		
<p>PROFESSIONAL AV & BROADCAST TECH</p>	<p>Infrastructure and devices used in live broadcasting and studio production.</p>		

Segmentation

Taxonomy of Tech for Film & TV and M&E



Segmentation

Taxonomy of Tech for Film & TV and M&E

MEDIA & ENTERTAINMENT	
Music Tech	Service for Gaming
Internet First Media	Tech for Digital Publishers
Tech for Film & TV	Gambling Tech
TV Broadcasting Services	Social Platforms
Music Equipment	Online Photos
Book Tech	3D Animation
Digital Publishing Platforms	Film and TV Studios
OTT Video	Online Event Ticketing
Radio Tech	Web3 Gambling

5Fs Porter

- Market
- Suppliers
- Competitors
- Complementary products
- Substitute products

Market User Categories

FINAL USERS						
						
Film/TV Studios	Streaming Platforms	Post-Production Houses	Broadcasters	Independent Filmmakers	Advertisers & Agencies	Educational & Institutional Users
Scalable production tech, workflow efficiency, high-quality content output.	Personalization tools, viewer analytics, content recommendation engines.	Cloud-based collaboration, remote editing, AI-assisted tools.	Audiovisual infrastructure, live mixing, hybrid cloud support.	Affordable flexible tools (e.g., mobile editing, AI dubbing).	Interactive content, AR/VR storytelling formats.	Budget-friendly post/VFX tools, content security, licenses for students

Market Go-to Market Strategies

SALES CHANNELS
Direct Sales
Partner Channels
Online Subscriptions
Marketplace Platforms

PRICING STRATEGIES
Freemium
Subscription
Enterprise Licensing
Usage-Based



PARTNERSHIPS AND COLLABORATIONS
System Integrators
Cloud/Tech Providers
Hardware Vendors
Advertising Platforms

Market

Go-to Market Strategies

Stagecraft

- StageCraft, the groundbreaking virtual production technology developed by Industrial Light & Magic (ILM), has significantly transformed the film and television industry since its introduction in 2018.
- It is estimated that the number of virtual production scenarios has increased from just three in 2019 to more than 300 today, reflecting a massive adoption of this technology.
- By minimising the need for travel and physical construction, StageCraft contributes to more sustainable production, significantly reducing the carbon emissions associated with traditional production.



Supplier categories

Key Supplier Categories



CAMERA & IMAGING EQUIPMENT MANUFACTURES

These companies design and manufacture high-end cameras and imaging equipment essential for capturing cinematic visuals.



BROADCAST & STREAMING INFRASTRUCTURE PROVIDERS

These suppliers offer solutions for video processing, encoding, and distribution.



AUDIO & SOUND TECHNOLOGY SUPPLIERS

The develop audio recording and mixing equipment, ensuring high-quality sound in productions.



LIGHTING & GRIP EQUIPMENT MANUFACTURERS

These companies supply lighting solutions and support equipment crucial for setting the visual tone of productions.



DISTRIBUTION & LOCALIZATION SERVICES

These providers handle content distribution, localization, and subtitling, ensuring that media reaches global audiences effectively.

Competitive Landscape Market Ecosystem

TECH FOR FILM AND TV



IDEATION & PRE-PRODUCTION



PRODUCTION



POST-PRODUCTION



DISTRIBUTION



MARKETING & MONETIZATION



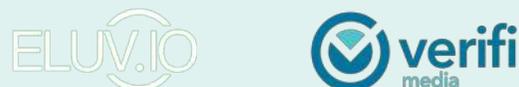
Complementary Product Complementary Solutions

CREATIVE WORKFLOW MANAGEMENT TOOLS



- Platforms that manage project pipelines, task assignment, and review cycles.
- They help producers, editors, and directors coordinate efficiently - but they're not part of the actual production technology stack.

RIGHTS & ROYALTY MANAGEMENT PLATFORMS



- These platforms help studios and rights holders track who owns what, manage licenses across territories, calculate royalties, and execute content deals efficiently. Not part of content creation, but crucial for post-distribution monetization and legal compliance.

MEDIA ASSET MANAGEMENT (MAM) SYSTEMS



- Centralized repositories for video/audio files and metadata across production teams.
- Enhances efficiency and scalability by organizing raw and edited content assets.

CIBERSECURITY FOR MEDIA



- Encryption, anti-piracy, and secure distribution tools to protect content.
- Not involved in making or distributing content, but essential to protecting it - especially in OTT.

LOCALIZATION & ACCESSIBILITY SERVICES



- These platforms track viewer behavior, engagement, sentiment, ad effectiveness, and content ROI across streaming platforms and devices. They provide real-time and historical insights to optimize programming, marketing, and monetization strategies.
- They don't deliver or produce content, but provide critical insight into how it performs.

Substitute Products

Tech Alternatives to the market



MOBILE-CENTRIC CONTENT CREATION TOOLS

Bypasses traditional cameras, lighting, and editing systems by offering an all-in-one, low-cost mobile setup.



GAME ENGINES USED FOR STORYTELLING

Content creation using gaming environments or real-time engines as a medium for storytelling.



PODCASTING AND AUDIO-FIRST STORYTELLING

Serialized audio content that captures narrative, drama, or factual storytelling without video.

Substitute Products

Tech Alternatives to the market

STRATEGIC IMPLICATIONS FOR M&A

Threats

- Studios and tech vendors **lose minds-hare and monetization** to self-serve platforms.
- The production pipeline is compressed - less demand for editing tools, VFX software, and gear **from small creators**.

Opportunities

- **Acquire** or **partner with** substitute platforms.
- **Develop hybrid tools.**
- **Create creator-focused SaaS suites** with freemium-to-enterprise models.

Risk Mitigation

- Build or fund tools for the **prosumer**.
- Offer **cross-format**.

Value Chain

- Primary and support activities

Value Chain

Primary and support activities

PRIMARY ACTIVITIES				
CONTENT DEVELOPMENT	PRODUCTION	POST-PRODUCTION	DISTRIBUTION & DELIVERY	MARKETING & MONETIZATION
<ul style="list-style-type: none"> • Story ideation, scriptwriting, budgeting, character development, world-building, and pre-visualization. • It is the first step in value creation, generating the intellectual and creative foundation on which all downstream activities depend. 	<ul style="list-style-type: none"> • Filming, sound recording, lighting, directing, set design, green screen shooting, virtual production using game engines and LED walls. • This is where the core audiovisual assets are created. 	<ul style="list-style-type: none"> • Video editing, color correction, sound mixing, visual effects (VFX), animation, subtitling, AI dubbing, and final output rendering. • This activity transforms raw production assets into a finished product, preparing it for commercial release. 	<ul style="list-style-type: none"> • File transcoding, streaming, OTT publishing, broadcast syndication, and digital storefront integration. • Distribution is the gateway between production and monetization - it connects content with end users and defines commercial reach. 	<ul style="list-style-type: none"> • Campaign strategy, performance marketing, content promotion, influencer outreach, programmatic ads, in-content commerce, IP licensing. • This is the phase where value is captured, through direct monetization of the audiovisual content or its IP extensions.

Value Chain

Primary and support activities



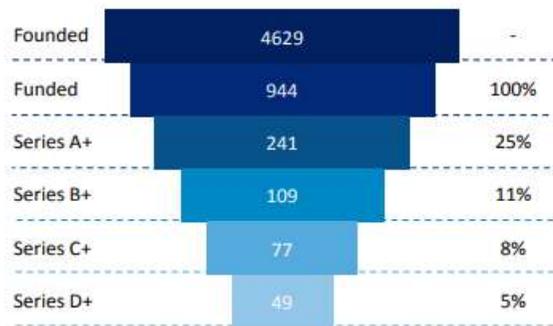
Investment activity

- Key investment metrics
- Key acquisition metrics
- Main transactions
- Key transactions

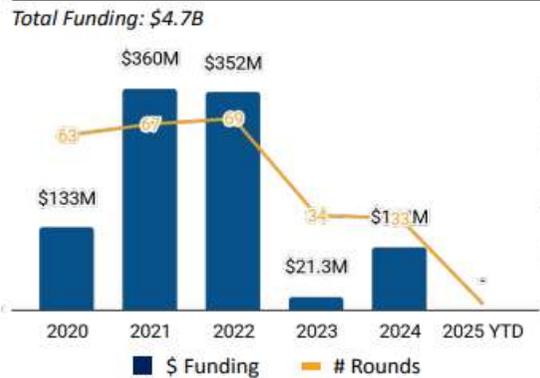
Investment analysis in the sector

Market report “Tech for Film & TV”: key investment metrics

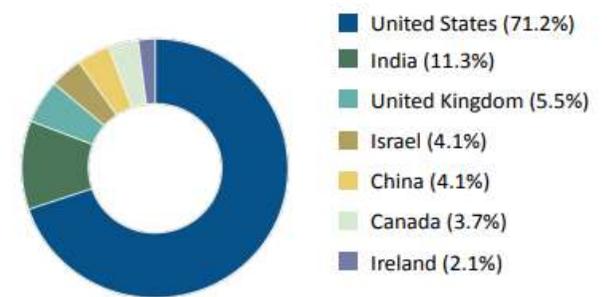
Companies by Stage



Y-o-Y Funding



\$ Funding by Country



Top Funding Rounds in last 2y

Company	Round Details
Unique X (1997, Ireland, \$79.76M)	\$80M-Series C
Wrapbook (2018, United States, \$151M)	\$20M-Series B
Panjaya (2021, Israel, \$9.50M)	\$10M-Series A
WOMBO (2020, Canada, \$9.00M)	\$9M-Series A
BoxedUp (2019, United States, \$10.63M)	\$5M-Seed

Top Investors

Stage	Investor	# Portfolio
Seed Stage	Techstars	12
	Y Combinator	9
	500 Global	5
Early Stage	European Union	4
	Gaingels	4
	Sky	4
Late Stage	Disney Accelerator	2
	Floodgate	2
	IVP	2

Top Exits

Type	Company	Acq. Price/IPO Mcap
Acq.	Hitachi (2006, United States)	\$2.2B
	Frame.io (2014, United States, \$92.0M)	\$1.3B
	TiVo (1983, United States)	\$1.1B
IPO	Evertz (1966, Canada)	\$645M
	Shutterstock (2003, United States)	\$558M

Investment analysis in the sector

Market report “Tech for Film & TV”:

key investment metrics

Key Stats



282

Total Acquisitions



14.0 Yrs

Avg. yrs from first funding to Acq.



\$22.8M

Avg. Funding raised before Acq.



\$212M

Avg. Acq. Price

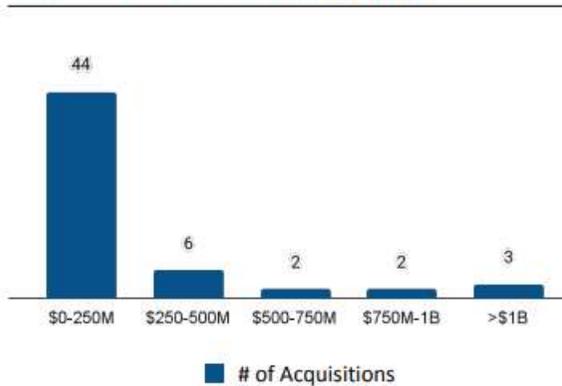
Top Investors by # Acq. Exits

Investor	# Acq.	Notable Acq.
European Union	9	LiveU, IMDb, Foundry, Chyr..
TA	5	Backstage, Fotolia, Cast &..
Canaan	4	The Orchard, LiveU, Tubula..
Accel	4	Frame.io, Pond5, Omneon, R..
Insight Partners	4	FilmTrack, Frame.io, DivX,..

Y-o-Y Acquisition Trends



Acquisitions Distribution by Acq. Price



All-time Top Acquisitions

Company	Acq. Price
Hitachi (2006, Woodbury)	\$2.2B
Frame.io (2014, New York City, \$92.0M)	\$1.3B
TiVo (1983, San Jose)	\$1.1B
Fotolia (2004, New York City, \$225M)	\$800M
Rentrak (1977, Portland)	\$768M
Gracenote (1993, Emeryville, \$51.0M)	\$560M
Foundry (1996, London)	\$545M
LiveU (2006, Kfar Saba, \$50.0M)	\$400M
Sintec Media (2000, Jerusalem, \$26.0M)	\$400M
Vizrt (1997, Bergen, \$12.1M)	\$367M

Transactions

Main Spanish transactions

Target Company	Target Description	Acquirer	Acquirer Description	Acquisition Date
SOM Produce Spain	SOM Produce is an entertainment company that offers various theatrical and musical production services.	ATG Entertainment USA	ATG Entertainment provides lighting and entertainment services for school proms, sweet 16 celebrations, and corporate parties.	2025
Brutal Media Spain	Brutal Media is a provider of advertising services, television formats, and fiction services.	BBC Studios UK	It is a commercial subsidiary of the BBC.	2024
La Fábrica de la Tele Spain	La Fábrica de la tele is a Spanish television production company known for programmes such as Sálvame and Socialité.	Mediaset España Spain	Mediaset is an Italian media group with a presence in Spain through Mediaset España, which manages channels like Telecinco and Cuatro, and also offers streaming services via Mediaset Infinity.	2024
Selecta Vision Spain	Selecta Visión is a Spanish company dedicated to the distribution and production of audiovisual content, from feature films to live-action series.	A contracorriente Films Spain	A Contracorriente Films is a Spanish film distribution and production company. It has established itself as one of the leading film companies in Spain, focusing on the distribution of films, especially European films and classics of all time.	2024
Lee Films Spain	Lee Films is a Spanish advertising production firm.	Twentyfour Seven Spain	TwentyfourSeven is specialized in producing creatively driven content for brands, advertising agencies, studios and production companies.	2023
Mondo TV Studios Spain	Mondo TV is a production and television distribution company.	Squirrel Media Spain	Squirrel Media is a company that specializes in technology, information, and media.	2023
Ganga Spain	Grupo Ganga is telling stories and producing television.	Squirrel Media Spain	Squirrel Media is a company that specializes in technology, information, and media.	2022

Transactions

Main Spanish transactions

Target Company	Target Description	Acquirer	Acquirer Description	Acquisition Date
Voctro Labs Spain	Voctro Labs provides voice and audio technologies for creative media industries.	Voicemod Spain	Voicemod is a voice-changing software for gamers, content creators, and vtubers.	2022
Sunmedia Spain	Sun Media is the largest spanish adtech with branding and performance solutions. SunMedia is the video leader on Spanish speaking markets.	Magnum Capital Spain	Magnum Capital is a private equity firm in Iberia.	2022
Photoslurp Spain	Photoslurp is a visual commerce and marketing platform for brands that collect photos across the social media networks of their customers.	Flowbox Sweden	Flowbox is an award-winning SaaS company offering a User-Generated Content platform (UGC platform) to help brands leverage social content.	2022
MediaPro Spain	MediaPro is a media production firm that specializes in content integration, production and audiovisual distribution.	Orient Hontai Capital Spain	Orient Hontai Capital is a Chinese private equity firm.	2018
Grupo Boomerang TV Spain	Boomerang TV has been producing innovative television entertainment and fiction formats.	SAS Lagardere Studios France	SAS Lagardere studios is engages in audiovisual production activities worldwide.	2015
Grupo Secuoya Spain	Provision of audiovisual production.	Alantra Spain	Alantra is global financial services and asset management firm.	2012

M&A Strategy

Buyer Type vs Target Size

	 TECH GIANTS	 MEDIA CONGLOMERATES	 PRIVATE EQUITY	 TELECOM/STREAMING PROVIDERS	 MARKETING/ AD AGENCIES
TARGET SIZE	Mid-sized to large targets (\$10M - \$100M)	Wide range, from \$1M boutiques to \$100M+ major studios	Small to mid-sized (\$1M - \$50M)	Mid to large revenue size (\$50M-\$100M+)	Small to mid-size (\$1M-\$10M)
WHY	<ul style="list-style-type: none"> • They prefer firms that are already scalable and integrate easily into large tech platforms. • Revenue traction validates product-market fit. • Lower operational risk. 	<ul style="list-style-type: none"> • They need a diverse pipeline: <ul style="list-style-type: none"> • Small VFX studios for specialized shots • Large companies for franchise-scale needs • Focused both on quality and scalability 	<ul style="list-style-type: none"> • Attractive for buy-and-build strategies • Lower entry multiples (lower valuation per revenue unit). • Opportunity to professionalize and consolidate operations post-deal. 	<ul style="list-style-type: none"> • Need firms capable of immediate scaling and global delivery. • Prefer firms with SaaS-like predictable revenue. 	<ul style="list-style-type: none"> • Usually integrating tech providers (dynamic ad insertion, personalized content engines) into broader martech stacks. • Lower acquisitions ticket sizes, faster ROI.

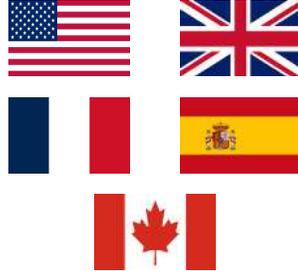
 Small (<\$10M) boutique firms are most liquid for VFX and animation acquisitions.

 Mid-sized companies (\$10M-\$50M) are seeing peak strategic interest from Tech Giants and Private Equity.

 Large (\$100M+) firms are rare and premium-priced, pursued mainly by very large tech and telecom buyers.

M&A Strategy

Buyer Type vs Geography

TECH GIANTS	MEDIA CONGLOMERATES	PRIVATE EQUITY	TELECOM/STREAMING PROVIDERS	MARKETING/ AD AGENCIES
				
<p>Tech Giants are focusing on innovation hubs, especially in:</p> <ul style="list-style-type: none"> • AI, virtual production, and cloud-native post-production • Cities with scalable engineering talent • Locations where creative meets code <p>.....</p> <p>SOURCE Crunchbase</p>	<p>Media buyers favor established creative hubs offering:</p> <ul style="list-style-type: none"> • Strong VFX and animation talent • Language diversification (localization potential) • Tax incentives and co-production treaties 	<ul style="list-style-type: none"> • Focus on fragmented creative services markets, especially VFX/post-production. • Looking for \$5M-\$50M revenue firms with steady margins and growth. • Geographies with low competition but proven talent pools are attractive. 	<ul style="list-style-type: none"> • Highly focused on content delivery tech or OTT infrastructure platforms. • Preference for markets where they already have subscriber bases or are planning to expand. 	<ul style="list-style-type: none"> • Acquiring content personalization or dynamic creative optimization (DCO) tools. • Focused on enhancing in-house post-production capabilities for digital campaigns.

M&A Strategy

Strategic Acquirers by Target Vertical

TARGET PROFILE	PRIMARY BUYER TYPE		STRATEGIC FIT	
VFX STUDIOS	PE	Studios	Capacity	Creative Control
VIRTUAL POD	Tech Giants		Real-time content tech	
AI CREATIVE	Tech	Streamers	Automation	Scale
ANIMATION	Studios		Franchise	IP Growth
CMPs	Tech Giants		SaaS	Cloud Integration
DUBBING	Streamers		Global Reach	Cost Reduction
XR/AR	Tech	Brands	IP Extension	Engagement
CREATIVE AGENCIES	PE	Networks	Branding	Agility
OTT TECH	Telcos	Streamers	QoE	Vertical Control
MARKETING TECH	AdTech	Streamers	Audience monetization	

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